

# FINANCIAL REPORT WITH SUPPLEMENTARY INFORMATION

Year Ended March 31, 2005

		DURES REP amended. Filing is ma	•					
Local Governmen	t Type		Local Government		· · · · · · · · · · · · · · · · · · ·	Cou	•	
Audit Date	iship LJ	Village  Other  Opinion Date	Township of G		-40 - 14 14		Alger	
March 31, 20	005	August 10	, 2005	Date Accountant Rep September 3, 20	ort Submitted t 005	o State:		
prepared in acco	ordance o at for Fil	with the Statemer	of this local unit of hts of the Governments for Counties an	government and r	endered an o	oard (	GASR) ar	d the Uniform
We affirm that:								
	plied wit	h the <i>Bulletin for t</i>	he Audits of Local	Units of Governm	ent in Michia	an as n	evised	
			stered to practice is					
We further affirm	the follo	wing. "Yes" respond nd recommendation	onses have been d ons	isclosed in the fin	ancial statem	ents, ir	ncluding t	he notes, or in
You must check	the appli	cable box for each	n item below.					
☐ yes ☒ no	1. Cert	ain component ur	nits/funds/agencies	of the local unit a	re excluded t	from th	e financia	I statements.
☐ yes 🗵 no	2. The		ed deficits in one or					
☐ yes ☒ no	3. The	re are instances o 3, as amended).	f non-compliance v	with the Uniform A	ccounting an	d Budg	eting Act	(P.A. 2 of
☐ yes ☒ no	yes 🗵 no 4. The local unit has violated the conditions of either an order issued under the Municipal Finance Act or its requirements, or an order issued under the Emergency Municipal Loan Act.							
☐ yes ☒ no								
☐ yes ☒ no	<u></u>							
☐ yes ⊠ no	yes 🗵 no 7. The local unit has violated the Constitutional requirement (Article 9, Section 24) to fund current year earned pension benefits (normal costs) in the current year. If the plan is more than 100% funded and the overfunding credits are more than the normal cost requirement, no contributions are due (paid during they year).							
☐ yes ☒ no	8. The 1995	local unit uses cre (MCL 129.241).	dit cards and has i	not adopted an ap	plicable polic	sy as re	quired by	P.A. 266 of
□ yes 🗵 no	9. The	local unit has not	adopted an investn	nent policy as requ	uired by P.A.	196 of	1997 (M	CL 129.95).
We have encl	sed the	e following:			Enclosed		o Be warded	Not Required
The letter of com	ments a	nd recommendation	ons.		Х			
Reports on indiv	idual fed	eral financial assis	stance programs (p	program audits).				Х
Single Audit Rep	orts (AS	LGU).						X
Certified Public Acc								
Street Address 512 N. Lincoln	, Suite 1	00, P.O. Box 686		City Bay City		tate MI	<b>Zip</b> 4870	7
Accountant Signatu	l.hu	teren: Co.	P.C.			******		

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### CAMPBELL, KUSTERER & CO., P.C.

#### CERTIFIED PUBLIC ACCOUNTANTS

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INDEPENDENT AUDITOR'S REPORT

August 10, 2005

To the Township Board Township of Grand Island Alger County, Michigan

We have audited the accompanying financial statements of the governmental activities and each major fund of Township of Grand Island, Alger County, Michigan as of and for the year ended March 31, 2005, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Township of Grand Island's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the Township of Grand Island, Alger County, Michigan as of March 31, 2005, and the respective changes in financial position thereof, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As described in Note 1, the Township has implemented a new financial reporting model, as required by the provisions of GASB Statement No. 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments, as of April 1, 2004.

The Management's Discussion and Analysis and budgetary comparison information listed in the table of contents are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the Township's basic financial statements. The other supporting information described in the accompanying table of contents is presented for the purpose of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, in our opinion, it is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Campbell, Kusterer: Co. P.C.

CAMPBELL, KUSTERER & CO., P.C. Certified Public Accountants

### MANAGEMENT'S DISCUSSION AND ANALYSIS

For the year ended March 31, 2005

The Management's Discussion and Analysis report of the Township of Grand Island covers the Township's financial performance during the year ended March 31, 2005.

#### **FINANCIAL HIGHLIGHTS**

Our financial status remained stable over the last year. Overall total capital assets remained approximately the same.

Overall revenues were \$11,375.10 from governmental activities with a \$4,262.93 decrease in net assets.

#### **OVERVIEW OF FINANCIAL STATEMENTS**

This annual report consists of the basic financial statements and required supplementary information.

### **ENTITY-WIDE FINANCIAL STATEMENTS**

The entity-wide statements report information about the Township as a whole. The statement of net assets includes all of the Township's assets and liabilities. The statement of activities records all of the current year revenues and expenses regardless of when received or paid.

All of the activities of the Township are reported as governmental activities. This includes the General Fund.

#### **FUND FINANCIAL STATEMENTS**

The fund financial statements provide more detailed information about the Township's funds, focusing on significant (major) funds not the Township as a whole. Funds are used to account for specific activities or funding sources. Some funds are required by law or bond covenants. The Township Board also may create them. Funds are established to account for funding and spending of specific financial resources and to show proper expenditures of those resources.

### FINANCIAL ANALYSIS OF THE TOWNSHIP AS A WHOLE

Our cash position in the governmental activities remains strong.

### FINANCIAL ANALYSIS OF THE TOWNSHIP'S FUNDS

The General Fund pays for most of the Township's governmental services with total expenditures of \$15,638.03.

### CAPITAL ASSET AND LONG-TERM DEBT ACTIVITY

The Township's governmental activities invested \$0 in capital assets.

The Township's governmental activities paid \$0 of principal on long-term debt.

### KNOWN FACTORS AFFECTING FUTURE OPERATIONS

The future of state revenue sharing is very clouded and it represents a significant portion of our income.

### **CONTACTING THE TOWNSHIP'S MANAGEMENT**

This financial report is designed to provide our taxpayers, creditors, investors and customers with a general overview of the Townships finances and to demonstrate the Township's accountability for the revenues it receives. If you have any questions concerning this report please contact the Township Clerk at 906-387-2659.

# GOVERNMENT-WIDE STATEMENT OF NET ASSETS March 31, 2005

_		Governmental Activities
	ASSETS:	
	CURRENT ASSETS:  Cash in bank	
_	Taxes receivable	28 562 80
	Layes legeladnie	509 21
	Total Current Assets	29 072 01
	NON-CURRENT ASSETS:	
	Capital Assets	14 000 00
	Less: Accumulated Depreciation	14 000 00
<i>_</i>	Total Non-august Assets	
	Total Non-current Assets	14 000 00
_	TOTAL ASSETS	<u>43 072 01</u>
	LIABILITIES AND NET ASSETS:	
_	LIABILITIES:	
	CURRENT LIABILITIES	<u>.</u>
	Total Current Liabilities	
<b>100</b>	Total Sallon Elabilities	-
	NON-CURRENT LIABILITIES	
	Total Non-current Liabilities	<u>.</u> .
	Total Liabilities	
_	. Otal Elabilitios	
	NET ASSETS:	
	Invested in Capital Assets, Net of Related Debt	14 000 00
	Unrestricted	29 072 01
_	Total Net Assets	40.070.04
		<u>43 072 01</u>
<b>~</b>	TOTAL LIABILITIES AND NET ASSETS	43 072 01

# GOVERNMENT-WIDE STATEMENT OF ACTIVITIES Year ended March 31, 2005

		Program Revenue	Governmental Activities
FUNCTIONS/PROGRAMS	Expenses	Charges for Services	Net (Expense) Revenue and Changes in Net Assets
Governmental Activities:			
Legislative General government	1 215 00 8 669 54	- 643 64	(1 215 00) (8 025 90)
Public safety	4 138 49	-	(4 138 49)
Public works	700 00	•	(700 00)
Culture and recreation	<u>915 00</u>	-	(915 00)
Total Governmental Activities	<u> 15 638 03</u>	643 64	(14 994 39)
General Revenues:			
Property taxes			F 050 00
State revenue sharing			5 658 29
Interest			3 088 88
Miscellaneous			694 78 1 289 51
<b>-</b>			1 209 31
Total General Revenues			10 731 46
Change in net assets			(4 262 93)
Net assets, beginning of year			47 334 94
Net Assets, End of Year			
. Total Color ( Cal			<u>43 072 01</u>

# BALANCE SHEET - GOVERNMENTAL FUNDS March 31, 2005

•	<u>Assets</u>	Total <u>(General)</u>
	<u> 75500</u>	
•	Cash in bank	20 498 79
	Taxes receivable	509 21
	Due from other funds	8 064 01
•	Total Assats	
	Total Assets	<u>29 072 01</u>
	Liabilities and Fund Equity	
	Linkiisiaa	
	Liabilities	
	Total liabilities	
	Fund equity:	
	Fund balances:	
	Unreserved;	
	Undesignated	
	Total fund equity	<u>29 072 01</u>
		<u>29 072 01</u>
	Total Liabilities and Fund Equity	20 072 04
	•	<u> 29 072 01</u>

# RECONCILIATION OF BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET ASSETS March 31, 2005

### TOTAL FUND BALANCES - GOVERNMENTAL FUNDS

29 072 01

Amounts reported for governmental activities in the statement of net assets are different because –

Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds balance sheet:

Capital assets at cost Accumulated depreciation

14 000 00

TOTAL NET ASSETS - GOVERNMENTAL ACTIVITIES

43 072 01

### STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -GOVERNMENTAL FUNDS Year ended March 31, 2005

-		Total (General)
	Revenues:	
_	Property taxes	5 658 29
	State revenue sharing	3 088 88
	Charges for services – PTAF	643 64
	Interest	694 78
•	Miscellaneous	1 289 51
	Total revenues	11 375 10
•	Expenditures:	
	Legislative:	
	Township Board	1 215 00
	General government:	1 213 00
	Supervisor	1 270 00
	Elections	850 00
	Assessor	599 00
•	Clerk	1 283 85
	Board of Review	240 00
	Treasurer	1 312 00
1	Unallocated	3 114 69
	Public safety:	0 111 00
	Fire protection	3 727 24
	Planning and zoning	411 25
1	Public works:	25
	Street lighting	700 00
	Culture and recreation:	
	Parks and recreation	915 00
	Total expenditures	<u>15 638 03</u>
	Excess (deficiency) of revenues over expenditures	(4 262 93)
	Fund balance, April 1	•
	•	33 334 94
	Fund Balance, March 31	<u> 29 072 01</u>

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES Year ended March 31, 2005

-	NET CHANGE IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS	(4 262 93)
	Amounts reported for governmental activities in the Statement of Activities are different because	<del>)</del> :
	Governmental funds report capital outlays as expenditures; in the Statement of Activities, these costs are allocated over their estimated useful lives as depreciation	
	Depreciation Expense Capital Outlay	-
-	CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES	(4 262 93)

# NOTES TO FINANCIAL STATEMENTS March 31, 2005

### Note 1 - Summary of Significant Accounting Policies

The accounting policies of the Township of Grand Island, Alger County, Michigan, conform to generally accepted accounting principles as applicable to governmental units.

#### Reporting Entity

The financial statements of the Township contain all the Township funds that are controlled by or dependent on the Township's executive or legislative branches.

The reporting entity is the Township of Grand Island. The Township is governed by an elected Township Board. As required by generally accepted accounting principles, these financial statements present the Township as the primary government.

### Government-Wide and Fund Financial Statements

The government-wide financial statements, (the Statement of Net Assets and the Statement of Changes in Net Assets) report information on all of the non-fiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. All the Township's government-wide activities are considered governmental activities.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include: (1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes, intergovernmental payments and other items not properly included among program revenues are reported as general revenue.

Major individual governmental funds are reported as separate columns in the fund financial statements.

### Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, restricted resources are applied first.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

# NOTES TO FINANCIAL STATEMENTS March 31, 2005

### Note 1 - Summary of Significant Accounting Policies (continued)

#### Governmental Funds

#### General Fund

This fund is used to account for all financial transactions except those required to be accounted for in another fund. The fund includes the general operating expenditures of the local unit. Revenues are derived primarily from property taxes, state and federal distributions, grants, and other intergovernmental revenues.

#### Fiduciary Fund

The Current Tax Collection Fund is used to account for assets held as an agent for others.

### Assets, Liabilities and Net Assets or Equity

Bank deposits and investments – Cash and cash equivalent investments include cash on hand, demand deposits, certificates of deposit and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

#### Receivables

Receivables have been recognized for all significant amounts due to the Township. Allowances for uncollectible accounts have not been provided for in that collection is not considered doubtful and any uncollected amount would be immaterial.

#### **Inventories**

Inventories of supplies are considered to be immaterial and are not recorded.

#### **Property Taxes**

Property taxes and other revenue that are both measurable and available for use to finance operations are recorded as revenue when earned.

Properties are assessed as of December 31 and the related property taxes become a lien on December 1 of the following year. These taxes are due on February 14 with the final collection date of February 28 before they are added to the county tax rolls. The 2004 tax roll millage rate was 2.7038 mills, and the taxable value was \$2,090,638.00.

#### **Encumbrances**

Encumbrances involving the current recognition of purchase orders, contracts and other commitments for future expenditures are not recorded.

### NOTES TO FINANCIAL STATEMENTS March 31, 2005

### Note 1 - Summary of Significant Accounting Policies (continued)

#### Capital Assets

Capital assets are defined by the Township as assets with an initial cost of more than \$5,000.00 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost. Donated assets are reported at estimated fair market value at the date of donation. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

### Compensated Absences (Vacation and Sick Leave)

Employees are not allowed to accumulate vacation and sick pay.

#### Post-employment Benefits

The Township provides no post-employment benefits to past employees.

#### **Fund Equity**

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

#### **Accounting Change**

Effective April 1, 2004, the Township implemented the provisions of Governmental Accounting Standards Board Statement No. 34, *Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments* (GASB No. 34). Changes to the Township's financial statements as a result of GASB No. 34 are as follows:

A Management's Discussion and Analysis (MD&A) section providing analysis of the Township's overall financial position and results of operations has been included.

Government-wide financial statements (Statement of Net Assets and Statement of Activities) prepared using the full accrual accounting for all the Township's activities have been provided.

Capital assets in the governmental activities column of the Statement of Net Assets include net assets totaling \$14,000.00.

## NOTES TO FINANCIAL STATEMENTS March 31, 2005

#### Note 2 - Budgets and Budgetary Accounting

The following procedures are followed in establishing the budgetary data reflected in these financial statements:

- 1. Prior to the beginning of the fiscal year, the proposed budget for each budgetary fund is submitted to the Township Board for consideration.
- 2. The proposed budgets include expenditures as well as the methods of financing them.
- 3. Public hearings are held to obtain taxpayer comments.
- 4. The budgets are adopted at the activity level by a majority vote of the Township Board.
- 5. The budgets are adopted on the modified accrual basis of accounting.
- 6. The originally adopted budgets can be amended during the year only by a majority vote of the Township Board.
- 7. The adopted budgets are used as a management control device during the year for all budgetary funds.
- 8. Budget appropriations lapse at the end of each fiscal year.
- The budgeted amounts shown in these financial statements are the originally adopted budgets with all amendments that were approved by the Township Board during the fiscal year.

#### Note 3 – Deposits and Investments

Michigan Compiled Laws, Section 129.91, authorizes the Township to deposit and invest in the accounts of federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or federal agency obligation repurchase agreements; banker's acceptance of United States banks; commercial paper rated within the two highest classifications, which mature not more than 270 days after the date purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office in Michigan.

The Township Board has designated one bank for the deposit of Township funds. The investment policy adopted by the board in accordance with Public Act 196 of 1997 has authorized investment in all investments authorized by state law as listed above.

The Township's deposits and investments are in accordance with statutory authority.

The Governmental Accounting Standards Board Statement No. 3, risk disclosures for the cash deposits are as follows:

Carrying			
Amounts			
69 991	28		

**Total Deposits** 

## NOTES TO FINANCIAL STATEMENTS March 31, 2005

### Note 3 - Deposits and Investments (continued)

Amounts in the bank balances are without considering deposits in transit or uncleared checks.

	Bank <u>Balances</u>
Insured (FDIC) Uninsured and Uncollateralized	69 991 28 
Total Deposits	69 991 28

The Township of Grand Island did not have any investments as of March 31, 2005.

### Note 4 - Capital Assets

Capital asset activity of the Township's Governmental activities for the current year was as follows:

_	Balance 4/1/04	Additions	Deletions	Balance 3/31/05
Governmental Activities: Land	14 000 00	•		14 000 00
Total	14 000 00	-	-	14 000 00
Accumulated Depreciation	•		-	
Net Capital Assets	14 000 00			<u>14 000 00</u>

#### Note 5 - Pension Plan

The Township does not have a pension plan.

### Note 6 - Deferred Compensation Plan

The Township does not have a deferred compensation plan.

### Note 7 - Risk Management

The Township is exposed to various risks of loss related to property loss, torts, errors, omissions, and employee injuries (workers' compensation). The Township has purchased commercial insurance for property loss, torts and workers' compensation claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

#### Note 8 - Building Permits

The Township of Grand Island does not issue building permits. Building permits are issued by the County of Alger.

# NOTES TO FINANCIAL STATEMENTS March 31, 2005

### Note 9 - Interfund Receivables and Payables

The amounts of interfund receivables and payables are as follows:

<u>Fund</u>	Interfund Receivable	<u>Fund</u>	Interfund <u>Payable</u>
General	8 064 01	Current Tax Collection	8 064 01

### BUDGETARY COMPARISON SCHEDULE – GENERAL FUND Year ended March 31, 2005

Revenues:	Original Budget	Final Budget	Actual	Variance with Final Budget Over (Under)
Property taxes	_		5 658 29	5 658 29
State revenue sharing	_	<u>-</u>	3 088 88	3 088 88
Charges for services – PTAF	_	_	643 64	643 64
Interest	_	_	694 78	694 78
Miscellaneous			1 289 51	1 289 51
Total revenues		-	<u>11 375 10</u>	11 375 10
Expenditures:				
Legislative:				
Township Board	1 335 00	1 335 00	1 215 00	(120 00)
General government:				, ,
Supervisor	1 335 00	1 335 00	1 270 00	(65 00)
Elections	1 100 00	1 100 00	850 00	(250 00)
Assessor	599 00	599 00	599 00	<u>.</u>
Clerk	1 335 00	1 335 00	1 283 85	(51 15)
Board of Review	415 00	415 00	240 00	(175 00)
Treasurer	1 335 00	1 335 00	1 312 00	(23 00)
Unallocated	7 670 00	7 670 00	3 114 69	(4 555 31)
Public safety:				,
Fire protection	3 800 00	3 800 00	3 727 24	(72 76)
Planning and zoning	420 00	400 00	411 25	(8 75)
Public works:				()
Street lighting	700 00	700 00	700 00	•
Culture and recreation:				
Parks and recreation	1 200 00	1 200 00	915 00	(285 00)
Total expenditures	21 244 00	21 244 00	<u>15 638 03</u>	(5 605 97)
Excess (deficiency) of revenues				
over expenditures	(21 244 00)	(21 244 00)	(4 262 93)	16 981 07
Fund balance, April 1	21 244 00	21 244 00	33 334 94	12 090 94
Fund Balance, March 31	-		29 072 01	29 072 01

# CURRENT TAX COLLECTION FUND STATEMENT OF CHANGES IN ASSETS AND LIABILITIES Year ended March 31, 2005

_		Balance 4/1/04	Additions	Deductions	Balance 3/31/05
	<u>Assets</u>				
	Cash in Bank	22 258 46	61 588 40	<u>34 354 37</u>	49 492 49
	<u>Liabilities</u>				
_	Due to other funds Due to other units	3 727 24 18 531 22	8 064 01 53 524 39	3 727 24 30 627 13	8 064 01 41 428 48
_	Total Liabilities	22 258 46	61 588 40	<u>34 354 37</u>	49 492 49

# CURRENT TAX COLLECTION FUND STATEMENT OF CASH RECEIPTS AND DISBURSEMENTS Year ended March 31, 2005

Cash in bank – beginning of year	<u>22 258 46</u>
Cash receipts:	
Property tax	61 393 80
Interest income	194 60
Total cash receipts	61 588 40
Total beginning balance and cash receipts	83 846 86
Cash disbursements:	
Alger County	12 709 28
Marquette – Alger Intermediate School District	3 835 94
Munising School District	14 081 91
Township General Fund	3 727 24
Total cash disbursements	34 354 37
Cash in Bank – End of Year	49 492 49

### CAMPBELL, KUSTERER & CO., P.C.

#### CERTIFIED PUBLIC ACCOUNTANTS

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# AUDIT COMMUNICATION AND REPORT OF COMMENTS AND RECOMMENDATIONS

August 10, 2005

To the Township Board Township of Grand Island Alger County, Michigan

We have audited the financial statements of the Township of Grand Island for the year ended March 31, 2005. As required by auditing standards generally accepted in the United States, the independent auditor is required to make several communications to the governing body having oversight responsibility for the audit. The purpose of this communication is to provide you with additional information regarding the scope and results of our audit that may assist you with your oversight responsibilities of the financial reporting process for which management is responsible.

# AUDITOR'S RESPONSIBILITY UNDER AUDITING STANDARDS GENERALLY ACCEPTED IN THE UNITED STATES

We conducted our audit of the financial statements of the Township of Grand Island in accordance with auditing standards generally accepted in the United States. The following paragraph explains our responsibilities under those standards.

Management has the responsibility for adopting sound accounting policies, for maintaining an adequate and effective system of accounts, for the safeguarding of assets, and for devising an internal control structure that will, among other things, help assure the proper recording of transactions. The transactions that should be reflected in the accounts and in the financial statements are matters within the direct knowledge and control of management. Our knowledge of such transactions is limited to that acquired through our audit. Accordingly, the fairness of representations made through the financial statements is an implicit and integral part of management's accounts and records. However, our responsibility for the financial statements is confined to the expression of an opinion on them. The financial statements remain the responsibility of management.

The concept of materiality is inherent in the work of an independent auditor. An auditor places greater emphasis on those items that have, on a relative basis, more importance to the financial statements and greater possibilities of material error than those items of lesser importance or those in which the possibility of material error is remote.

For this purpose, materiality has been defined as "the magnitude of an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would have been changed or influenced by the omission or misstatement."

An independent auditor's objective in an audit is to obtain sufficient competent evidential matter to provide a reasonable basis for forming an opinion on the financial statements. In doing so, the auditor must work within economic limits; the opinion, to be economically useful, must be formed within a reasonable length of time and at reasonable cost. That is why an auditor's work is based on selected tests rather than an attempt to verify all transactions. Since evidence is examined on a test basis only, an audit provides only reasonable assurance, rather than absolute assurance, that financial statements are free of material misstatement. Thus, there is a risk that audited financial statements may contain undiscovered material errors or fraud. The existence of that risk is implicit in the phrase in the audit report, "in our opinion."

To the Township Board Township of Grand Island Alger County, Michigan

In the audit process, we gain an understanding of the internal control structure of an entity for the purpose of assisting in determining the nature, timing, and extent of audit testing. Our understanding is obtained by inquiry of management, testing transactions, and observation and review of documents and records. The amount of work done is not sufficient to provide a basis for an opinion on the adequacy of the internal control structure.

#### SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies are described in Note 1 to the financial statements.

#### **OTHER COMMUNICATIONS**

Auditing standards call for us to inform you of other significant issues such as, but not limited to, 1) Accounting estimates that are particularly sensitive because of their significance to the financial statements or because of the possibility that future events affecting them may differ markedly from management's current judgments; 2) Significant audit adjustments that may not have been detected except through the auditing procedures we performed; 3) Disagreements with management regarding the scope of the audit or application of accounting principles; 4) Consultation with other accountants; 5) Major issues discussed with management prior to retention; and 6) Difficulties encountered in performing the audit.

We have no significant issues, regarding these matters, to report to you at this time. Audit adjustments were minimal, and are available to review.

#### **GASB 34 IMPLEMENTATION**

The Governmental Accounting Standards Board issued a new reporting model for governmental units which was required to be implemented for the fiscal year ended March 31, 2005. The implementation of this pronouncement for the Township of Grand Island began with the year ended March 31, 2005. The daily operations and recording transactions did not change significantly, however, the Township is required to maintain additional records for the year end adjustments to the final presentation format.

### COMMENTS AND RECOMMENDATION REGARDING INTERNAL CONTROLS/ COMPLIANCE/ EFFICIENCY

Our procedures disclosed the following conditions that we would like to bring to your attention:

#### **SEGREGATION OF DUTIES**

A separation of duties between persons who authorize transactions and persons who have control over the related assets does not always exist.

The least desirable accounting system is one in which an employee is responsible for executing the transaction and then recording the transaction from its origin to its ultimate posting in the General Ledger. This increases the likelihood that intentional or unintentional errors will go undetected. In most cases, adequate segregation of duties substantially increases control over errors without duplication of effort.

We understand that due to the size of needed staff, a proper segregation of duties may be impractical and the "cost to benefit" relationship may not justify the addition of accounting staff to accomplish the desired segregation.

These conditions were considered in determining the nature, timing and extent of the audit tests to be applied in our audit of the Township's financial statements and this communication of these matters does not affect our report on the Township's financial statements, dated March 31, 2005.

To the Township Board Township of Grand Island Alger County, Michigan

### SUMMARY

We welcome any questions you may have regarding the foregoing comments and we would be happy to discuss any of these or other questions that you might have at your convenience.

Sincerely,

Caupbell, Kusterer: Co., P.C.

CAMPBELL, KUSTERER & CO., P.C. Certified Public Accountants